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Record year, evolving strategy, shareholder value

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OVERVIEW

Record year, evolving strategy, shareholder value

OVERVIEW

RECORD YEAR

Successful 12 months, building on two decades of experience of identifying & backing disruptive innovation. Strong financial position.

EVOLVING STRATEGY

Greater thematic focus, accelerating our most exciting companies, growing capital under management.

UNLOCKING SHAREHOLDER VALUE

Sustainable capital allocation policy. 34% return on NAV and £50m cash returns.

RECORD YEAR



(2020: £190m)



(2020: £191m)



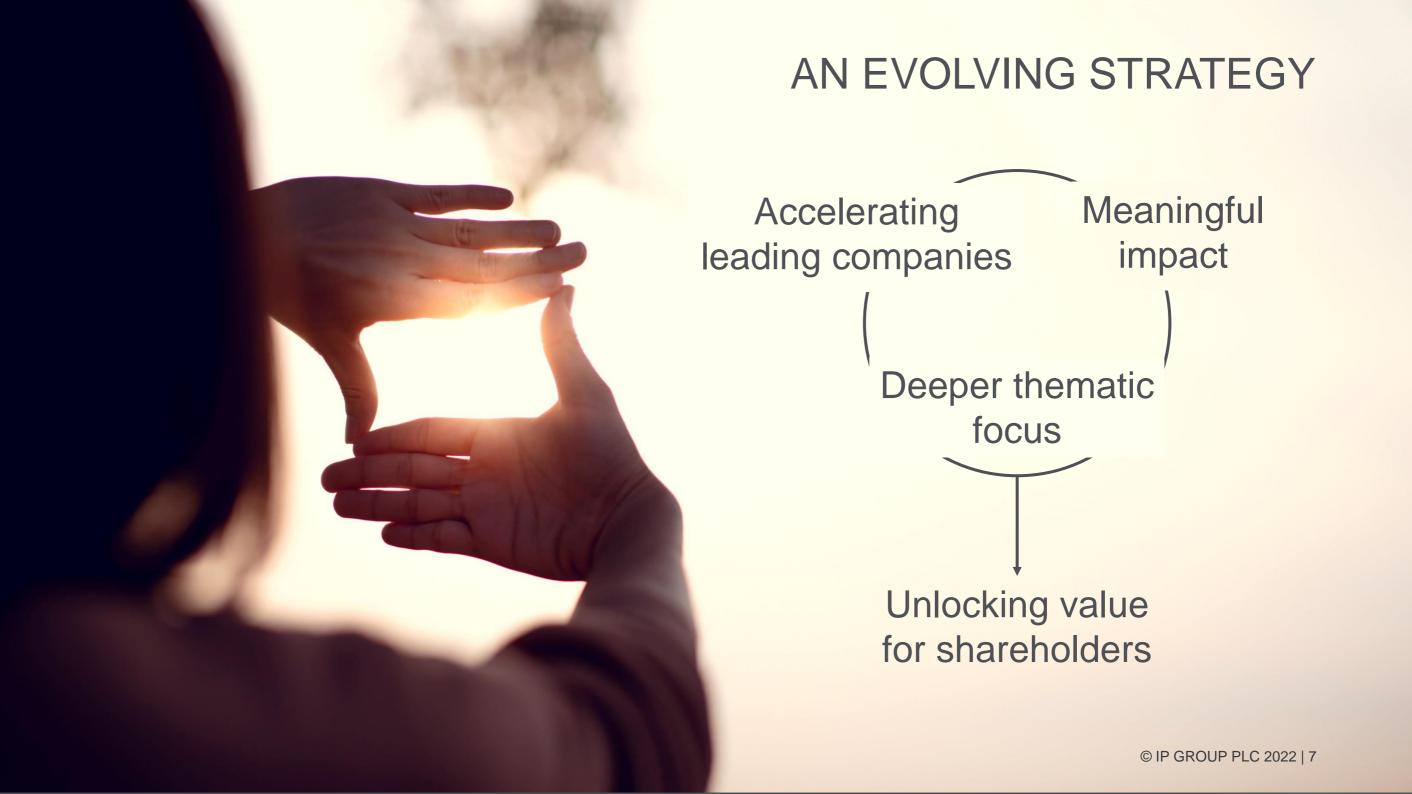
(2020: £203m)



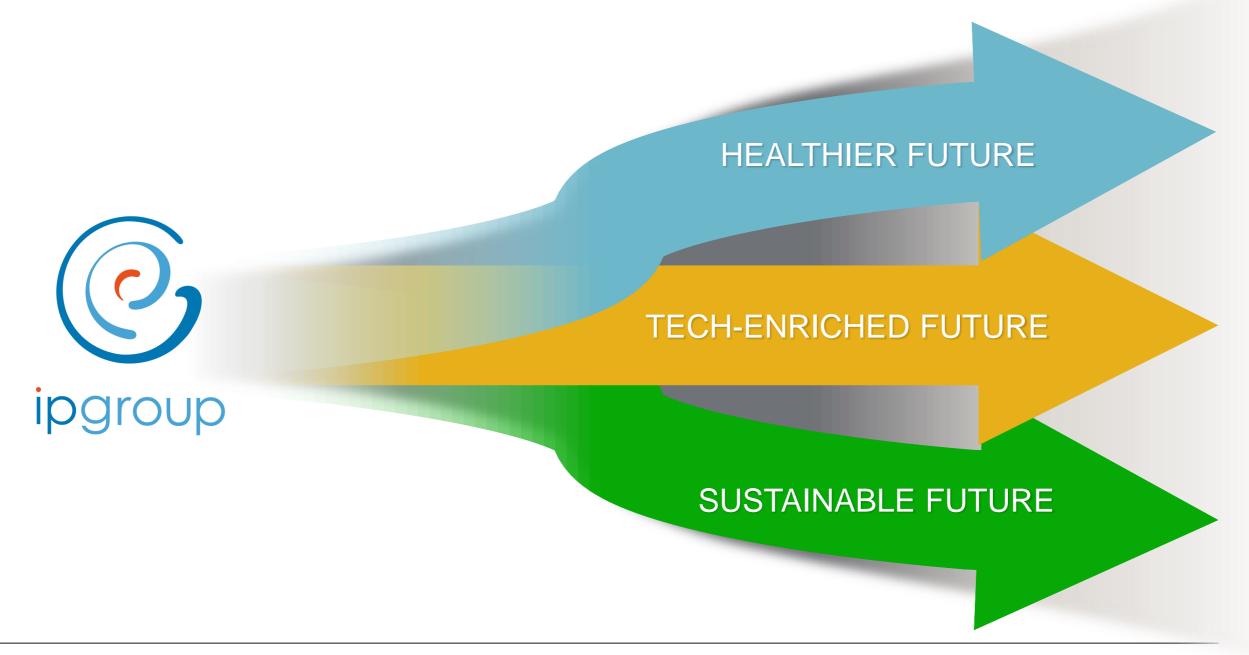


PURPOSE, VISION & STRATEGY

A healthier, sustainable, tech-enriched future: unlocking shareholder value



THEMATIC FOCUS AREAS



HEALTHIER FUTURE



Understanding disease



Reprogramming cells



Reconditioning tissue



Redirecting behaviour to reduce risk

FROM TREATMENT TO PREVENTION AND CURE

TECH-ENRICHED FUTURE



Cybersecurity and fintech



Next gen networks



Human-machine interface



Neuromorphic & quantum computing

SUSTAINABLE FUTURE



Renewable electricity & alternative fuels



Mobility and transport



Greenhouse gas capture/ removal/ storage



Climate risk management

BEYOND NANOPORE: SELECTED CONVICTION COMPANIES

HEALTHIER FUTURE

istesso

GENOMICS



TECH-ENRICHED FUTURE

F E A T U R E S P A C E

GARRISON

ultraleap

SUSTAINABLE FUTURE











REPROGRAMMING METABOLISM TO TREAT AUTOIMMUNE DISEASE

H1 2024:

Phase 2b trial data readout

\$1bn+

Potential 2025 value

Early 2025:

Start Phase 3 trial for MBS2320

£150m

Company value

2022:

Phase 2b trial start for MBS2320 (rheumatoid arthritis)

2023:

Second asset into clinic

F E A T U R E S P A C E

OUTSMART RISK

Adaptive Behavioral Analytics for combatting fraud and financial crime

£278m

Company value (May 2020)

2022-25:

Outpacing growing market. Commercialise FS Labs.



Potential 2025 value

2022:

Recurring revenue growth.

Commercialise Deep

Learning for Payment Fraud

Prevention.



Revenue CAGR 74% over past 5 years







HARNESSING THE POWER OF INERTIAL CONFINEMENT FUSION

High impact scientific publication

2022/23:

Validated fusion reaction

£200m

Company value

Gain reactor design (Machine 4)

\$1bn+

Potential 2025 value

Series D fundraise

Reported revenues £>126m £114m COVID **Diagnostics** £52m Life Science £33m Research Tools £14m 2017 2018 2019 2020 2021

CONTINUED GROWTH

- £3.4bn LSE IPO
- Strong, five-year revenue growth

GLOBAL IMPACT

- Identifying new Covid variants
- Rapid point of care, fastest DNA sequencing of a human genome
- Supporting genomic sequences for critically endangered species

IP GROUP HOLDING

- £77m invested, £106m realised
- 10% holding retained
- Leveraging 15+ year experience and relationship

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CREATING SUSTAINABLE VALUE FOR SHAREHOLDERS

PUBLIC MARKET EXPOSURE TO MOST IMPACTFUL TECH

- International expertise and networks
- Deep thematic focus and presence
- Building global leaders, many with the potential to scale above \$1bn in value

EXCITING PORTFOLIO OF HIGH GROWTH COMPANIES

- Permanent capital enables flexibility, backing companies from inception to scale
- Maintaining influential shareholdings and active involvement

CAPITAL ALLOCATION TO DRIVE RETURNS

- Rigorous capital allocation and investment appraisal
- 20 year track record of capital growth





RESULTS

Group-wide returns, strong liquidity

SUMMARY FINANCIALS



£452m

RETURN ON NAV

(2020: £190m)



£1.7bn

NAV

(2020: £1.3b)



£270m

NET CASH

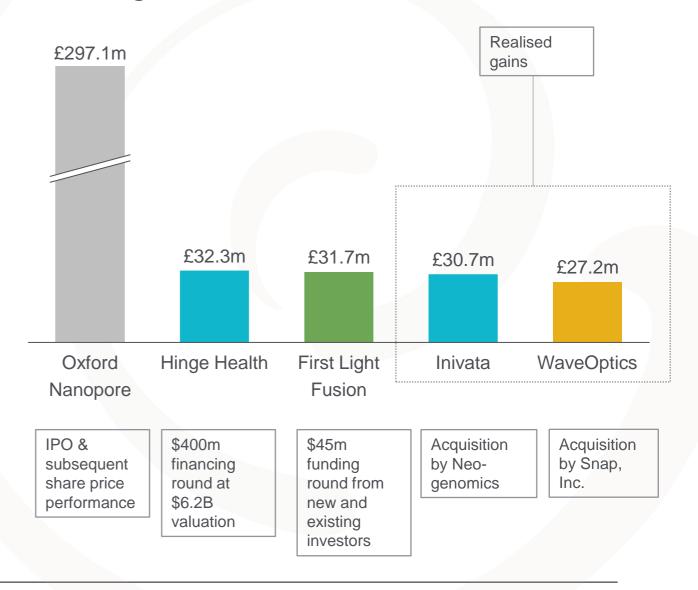
(2020: £203m)

PORTFOLIO PERFORMANCE SUMMARY:

Net portfolio gains by sector (£497m):

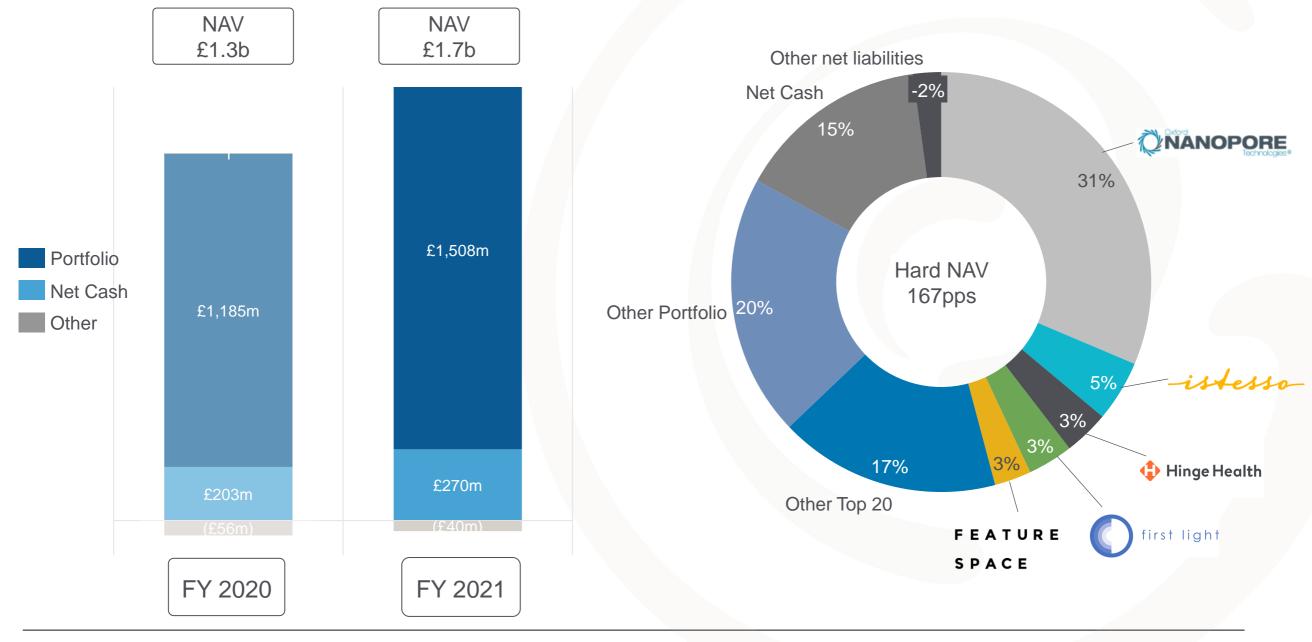
£300.7m +81%* +20%* £78.1m +34%* £72.4m +50%* £30.9m £15.3m Strategic Cleantech Life Sciences United States, Australia & Other Deeptech

Most significant contributors:



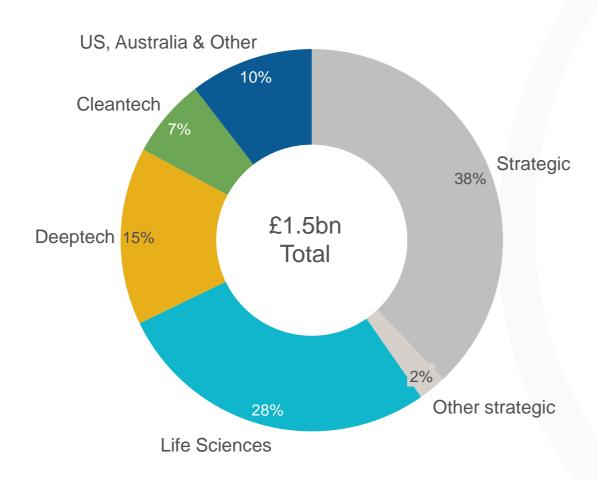
^{*} Simple return on opening portfolio

RESULTS: BALANCE SHEET - NET ASSETS

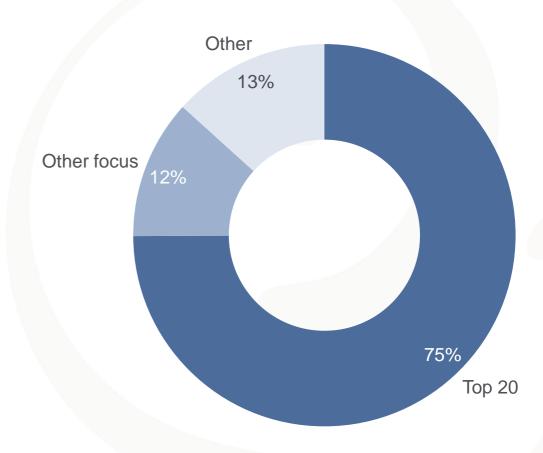


TOTAL PORTFOLIO COMPOSITION & CONCENTRATION

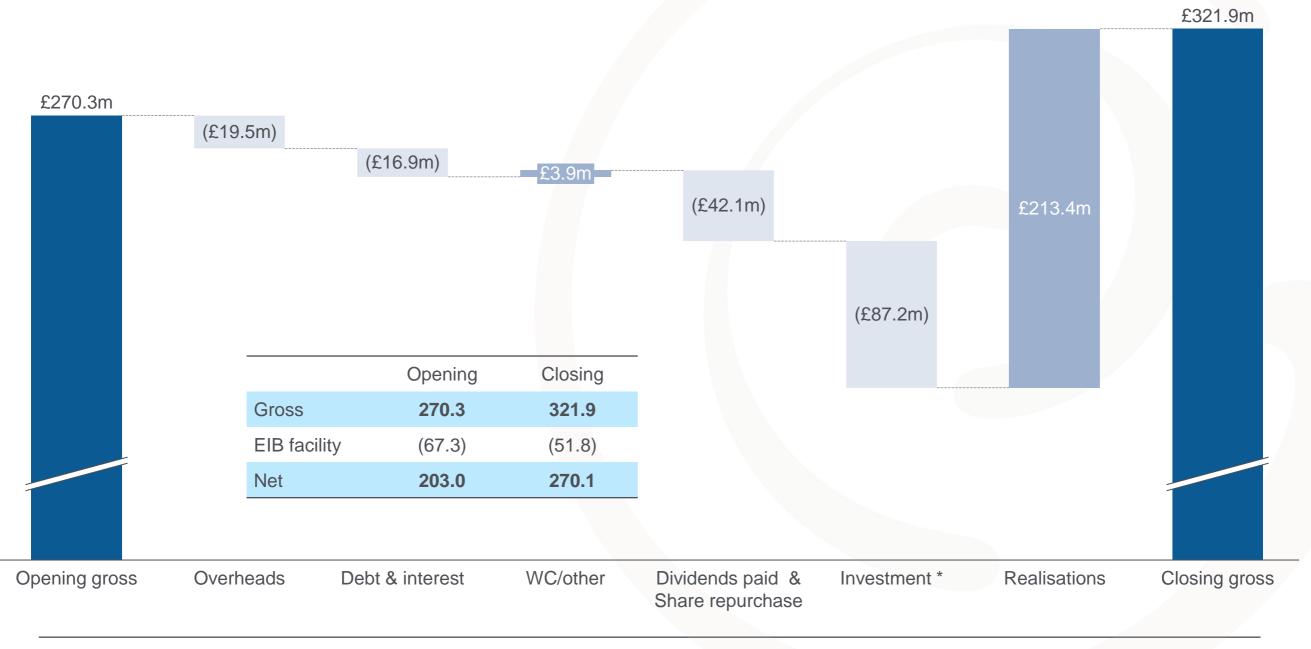
Portfolio by sector:



Portfolio by attention:



RESULTS: CASH FLOWS



^{*} Includes fund investment, excludes investment into US portfolio of £19m

PORTFOLIO REALISATIONS

Portfolio realisations by year £m:



- Third year of record realisations from maturing portfolio
- £213m realisations in 2021 were £82m (62%) greater than prior year carrying value* (2020: £83m)
- Strong returns multiples on cost across four largest realisations





	Realised Money Multiple
Oxford Nanopore	6.2
Hinge Health	85.4
WaveOptics	5.9
Inivata	2.5

^{*} Plus additional £24m deferred consideration on WaveOptics/£27m deferred consideration total





SUMMARY

Exciting portfolio, poised for growth

SUMMARY

RECORD YEAR

Successful 12 months, building on two decades of identifying & backing disruptive innovation.

EVOLVING STRATEGY

Greater thematic focus, accelerating leading assets, growing capital under management.

UNLOCKING SHAREHOLDER VALUE

Sustainable capital allocation policy. 34% return on NAV and £50m cash returns.

OUTLOOK

Well-capitalised, exciting portfolio, poised for growth.





1 - BOARD



Sir Douglas Flint
Non-executive Chairman

Previously Group Chairman of HSBC, spent 15 years as HSBC's Group Finance Director, joining from KPMG where he was a partner



Greg SmithChief Executive Officer

Decade as Group CFO driving strategy, scale and geographic expansion. Deep experience in investment appraisal, capital and resource allocation.

Previously KPMG and \$3bn fund of hedge funds



David Baynes

Chief Financial and Operating Officer

Finance and venture background, long track record of working successfully with the Boards of investee companies

Co-founder Fusion IP plc.; bought by IP Group



Dr Elaine SullivanNon-executive Director

27 years' international pharmaceutical industry experience including Eli Lilly and AstraZeneca



Heejae Chae Non-executive Director

Experienced public company directo. Former CEO of AIM-listed Scapa Group plc, a global supplier of products for healthcare and industrial markets



Dr Caroline Brown

Non-executive Director

Background in corporate finance, advising global corporations and governments. Experience in managing early stage companies in energy and tech sectors



Aedhmar Hynes
Non-executive Director

Background in communications advising brands through digital transformation and technology disruption. Ranked among the 'PR Week' 50 most powerful communications professionals in the world.



Angela Leach
Company Secretary & Group Legal
Counsel

Background in corporate, commercial and IP law Previously CMS Cameron McKenna and Memery Crystal

2 – SENIOR MANAGEMENT



Greg Smith
Chief Executive Officer
Decade as Group CFO driving strategy, scale and geographic expansion. Deep experience in investment appraisal, capital and resource allocation.
Previously KPMG and \$3bn fund of hedge funds.



David Baynes
Chief Financial and Operating Officer
Finance and venture background, long track record of working successfully with the Boards of investee companies
Co-founder Fusion IP plc.; bought by IP Group



Company Secretary & Group Legal Counsel

Background in corporate, commercial and IP law Previously CMS Cameron McKenna and Memery Crystal



Dr Mark Reilly
Managing Partner, Technology
Background in software, web, optics, and electronics
Previously Remarkable Innovation, a technical due
diligence company with a Fortune 500 and national
government clients.



Dr Sam Williams
Managing Partner, Life Sciences
20 years' experience in biotech, both as equity analyst and entrepreneur.
Co-founder: Istesso; Board member: Diurnal Group plc, Glythera Limited and Microbiotica Limited.



Partner, Life Sciences

Over 20 years' in Pharma, biotech, and drug discovery/development. Previously GSK. Co-founder: Istesso

Dr Lisa Patel



Liz Vaughan-AdamsDirector of Communications

Background in crisis management, M&A, IPOs, fund raisings, media relations, CSR and digital strategies.



Moray Wright CEO Parkwalk Advisors

Background in corporate, commercial and IP law Previously Hoare Govett, JP Morgan, Lazard and Mirabaud.



Mike Molinari
Managing Director Australia
Strong background in science commercialisation and invention
Previously Brandon Capital, Medical Research
Commercialisation Fund



Anthony York
Group People Director
Proven capability of developing and leading highperforming teams. Specialising in development of both
HR and Reward strategies that directly support
commercial growth objectives.



Joyce Xie
Managing Director, Greater China
International career in investment management and
private banking covering Telecoms, Media, and
Technology.

Previously HSBC investment banking, private banking.



Chris GlassonGroup Finance Director

Chartered accountant with 15 years+ experience in finance
Previously Deloitte, Tesco, The Carphone Warehouse

3 - APPROACH TO IMPACT AND ESG

PURPOSE: IMPACT

- Impact measured against SDG framework
- Focus on transition to net zero, health, digitisation

AS A PLC

- Materiality assessment
- Non-financial KPI
- New reporting frameworks (e.g. TCFD)

Prime

ISS ESG

AS A RESPONSIBLE INVESTOR

- Ethical Investment framework
- **Ethics Committee established**
- Focus on stewardship



























Main market & name change 2006

Launch of NE Tech Fund 2010

IP Venture Fund II 2013



Acquisition of Touchstone Innovations 2017

ceres Exited holding in Ceres Power 2020



2000



Acquires Techtran & TTV 2005

Launch of IP Venture Fund 2006



2009

Sechnikos Acquisition of stake in Technikos 2011

IBME

Oxford IBME

2011











Oxford Chemistry







MANCHESTER

Manchester University and Cambridge **Innovation Capital** 2013



US university pilots 2013/4



Nine partners in AUS/NZ OSI plc 2017 2015



Triangle' 2017



Oxford Nanopore floats on London Stock Exchange 2021

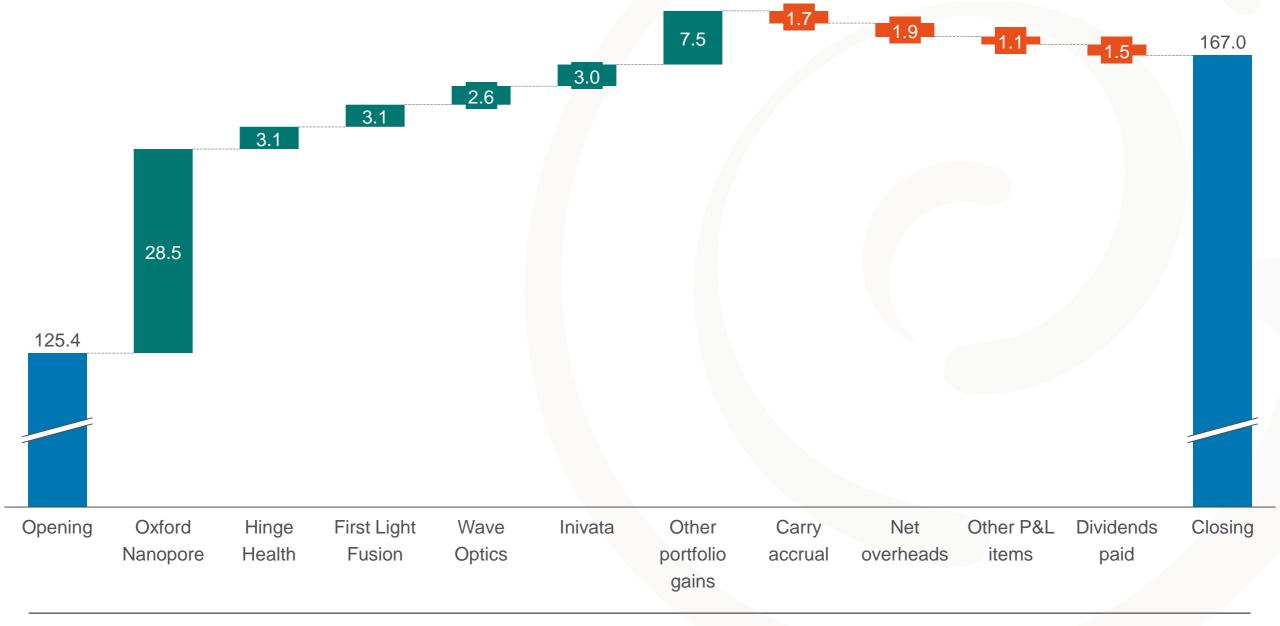
5 - SHAREHOLDER REGISTER (ABOVE 2% HOLDERS)

Shareholder	% holding
Railways Pension Scheme	15.7%
Baillie Gifford	5.5%
Liontrust Sustainable Investments	5.2%
Vanguard	4.3%
Blackrock	4.2%
Schroder Investment Management	3.6%
Imperial College	2.9%
Lansdowne Partners	2.7%
Invesco	2.5%
Odey Asset Management	2.5%
Legal & General Investment Management	2.4%
Telstra Super	2.3%
Total	c. 53%

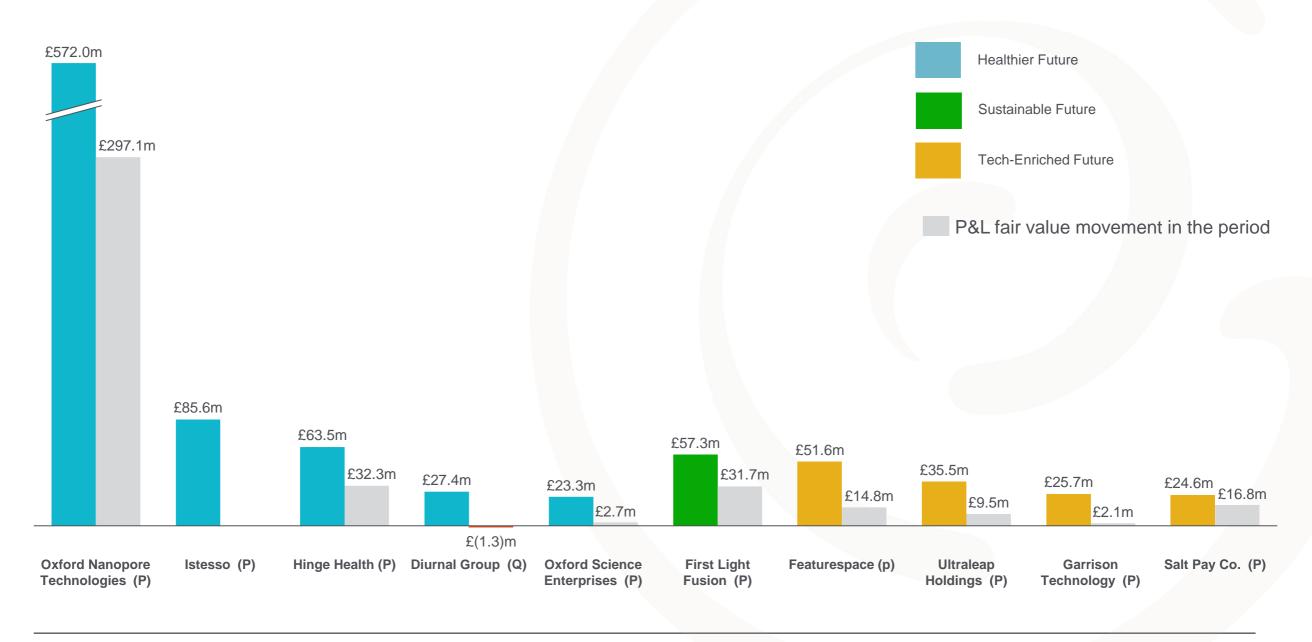
6 – SUMMARY INCOME STATEMENT

		2021 (£m)	2020 (£m)
A	Core business		
	Movement in portfolio value including funds	495.4	228.0
	Income	13.6	6.2
	Overhead (excl. incentives)	(33.1)	(27.8)
	Net operating costs	(19.5)	(21.6)
	Incentive costs including carry accrual (non-cash)	(19.8)	(17.2)
	Consolidated portfolio company costs	(0.1)	(0.4)
	Profit from core business	456.0	188.0
В	Non-operating and non-recurring items		
	Acquisition costs including IFRS3 charge	-	(1.2)
	Net interest	(1.4)	(1.5)
	Taxation	(5.3)	(0.7)
	Profit after taxation	449.3	185.4

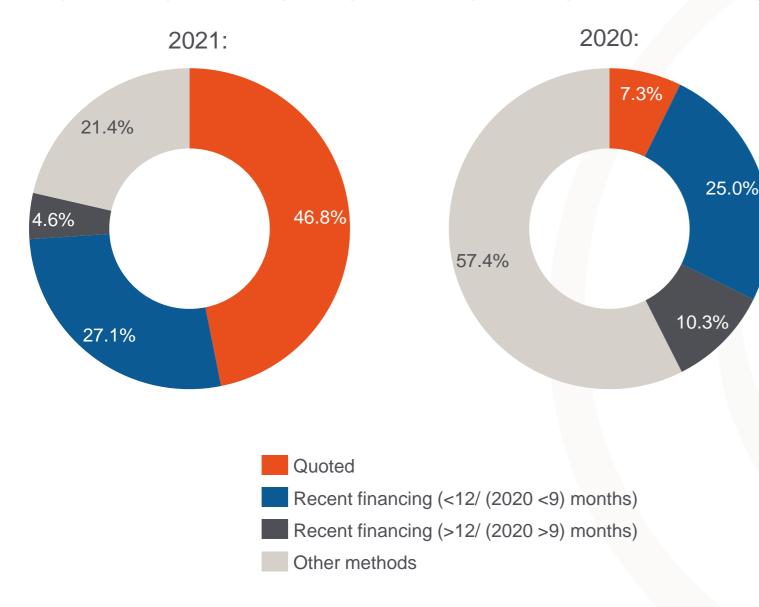
7 - NAV PER SHARE WATERFALL



8 – TOP 10 HOLDINGS & FAIR VALUE MOVEMENT IN 2021

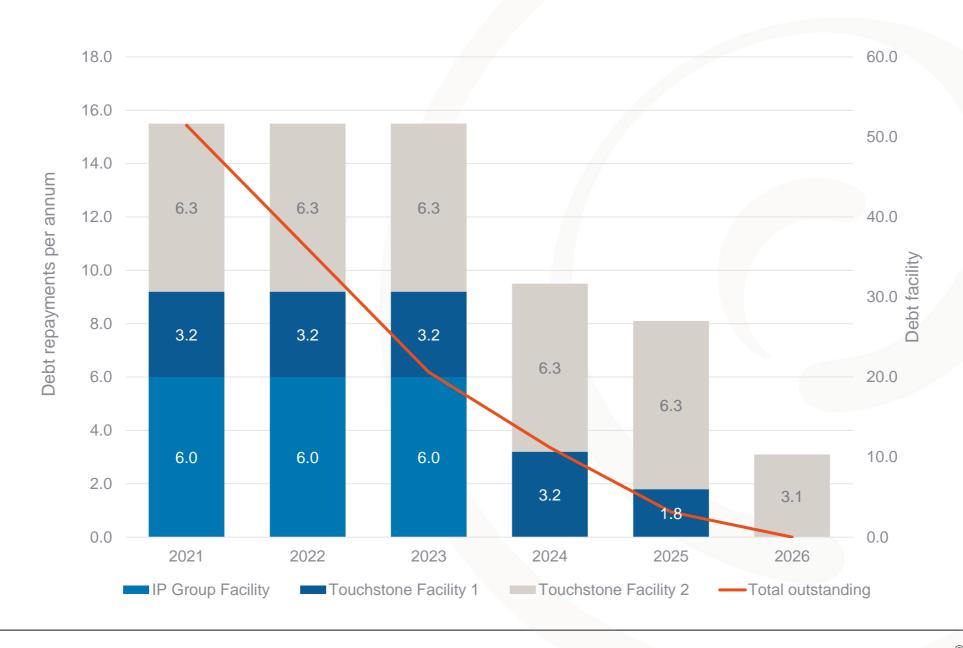


9 - PORTFOLIO VALUATION APPROACH



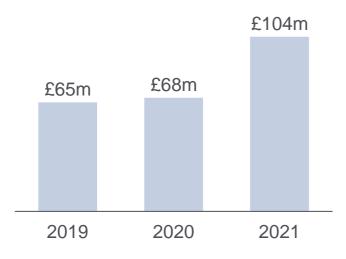
- The Group seeks to use observable market data as the primary basis for determining asset fair values where possible (quoted bid price, recent financing rounds)
- Other valuation methods include: valuations based primarily Future market/commercial events, valuations based primarily on adjusted recent financing price based on past performance and valuations based primarily on DCF or Revenue Multiples.
- The Group engages third party valuation specialists to provide valuation support where appropriate.

10 - EIB DEBT REPAYMENT PROFILE

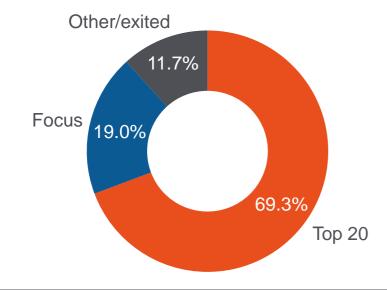


11 - PORTFOLIO INVESTMENT

Portfolio investment by year £m:

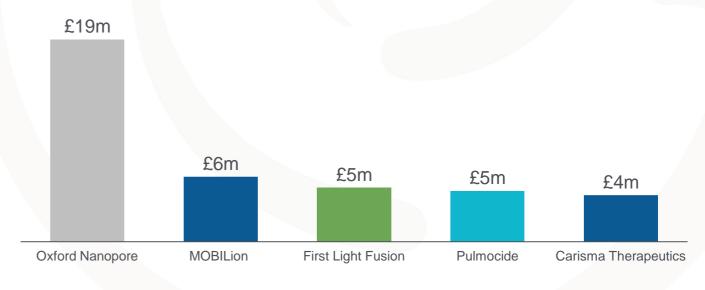


2021 UK portfolio investment by focus £m:



- Growing investment into portfolio
- 2021 capital focussed on Top 20 assets will be increasingly focussed on conviction assets
- Anticipating continued growth in investment in 2022

5 largest 2021 investments £m:



ipgroup

2nd Floor, 3 Pancras Square King's Cross London N1C 4AG Tel: +44 (0) 20 7444 0050

Tel: +44 (0) 20 7444 0050 Web: www.ipgroupplc.com

EVOLVING GREAT IDEAS INTO WORLD-CHANGING BUSINESSES.

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